





Week 1

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- Create access for Gmail, Asana, Lastpass, Salesforce, eMoney and any other software tools that are applicable to your work as at rebel
- Watch Bamboo HR required videos
- Start going through rF Onboarding: Financial Planning Slideshow
- Schedule meeting with Paraplanner to discuss quarter goals
- Schedule weekly Friday review with Paraplanner to discuss progress towards goals
- Schedule time with Paraplanner to watch Paraplanner update at least one financial plan during first week
- Work on tasks and goals as requested
- Attend at least one financial planning meeting if available

Week 2

- Finish rF Onboarding Slideshow
- Finish BambooHR required videos
- Review Mock Data Gathering Video on rF Onboarding Financial Planning Slideshow
- Take notes and email notes to Paraplanner. Paraplanner will review and schedule a time to offer feedback Intern's presentation of notes to paraplanner and delivery of any observations about the mock client
- Email FP Update spreadsheet of Young John and Jane Doe to Paraplanner with your notes on it. Paraplanner will review and offer feedback
- Meet Friday with Paraplanner to discuss progress towards goals
- Schedule time with Paraplanner to watch Paraplanner update at least one financial plan during second week
- Work on tasks and goals as requested.
- Attend at least one financial planning meeting if available



Week 3

- Start working on financial plan updates by creating first draft for upcoming planning clients
- Meet Friday with Paraplanner to discuss progress towards goals
- Schedule time with Paraplanner to watch Paraplanner update at least one financial plan during third week
- Work on tasks and goals as requested
- Attend at least one financial planning meeting if available



Week 4-5

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- Finish rF Onboarding Slideshow
- Continue working on financial plan updates by creating first draft for upcoming planning clients
- Meet Friday with Paraplanner to discuss progress towards goals
- Schedule time with Paraplanner to watch Paraplanner update at least one financial plan during fourth week
- Work on tasks and goals as requested
- Attend all financial plan meetings of plans worked on

Week 6-8

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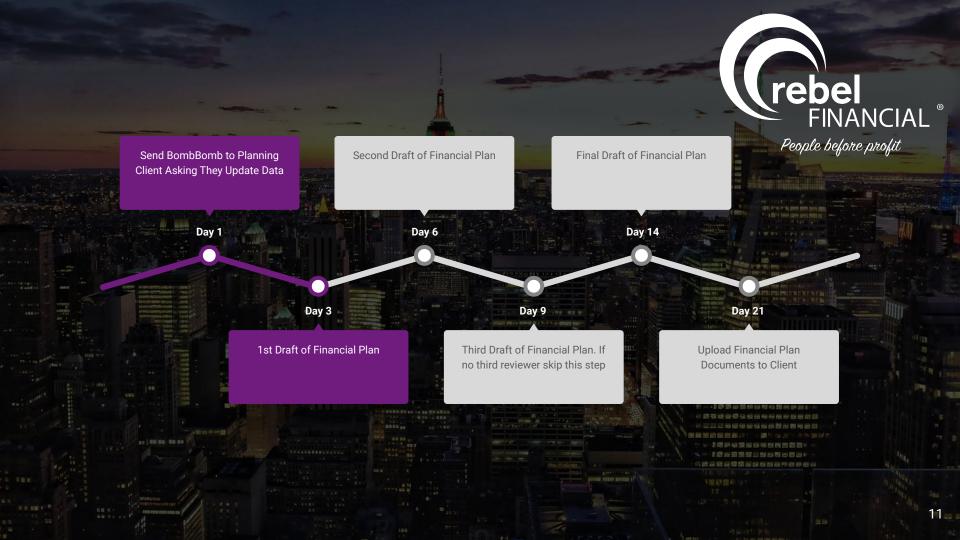
- Continue working on financial plan updates by creating first draft for upcoming planning clients
- Real grading now starts: Paraplanner will review financial plan updates and provide feedback. Goal is to complete one FP update with 5 or less errors over first ten plans
- Meet Friday with Paraplanner to discuss progress towards goals
- Work on tasks and goals as requested
- Attend all financial plan meetings of plans worked on
- Make and add to rF Onboarding: Financial Planning slideshow videos of any concepts you think would be helpful to next person in your position

Week 9-12

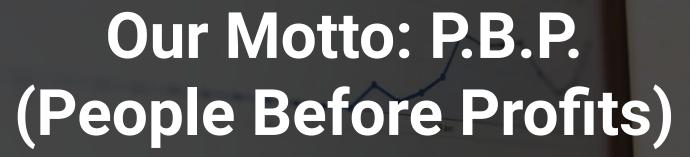
- Continue working on financial plan updates by creating first draft for upcoming planning clients
- Real grading now starts: Paraplanner will review financial plan updates and provide feedback. Goal is for you to complete two FP updates with 3 or less errors from 11th plan until end of internship
- Meet Friday with Paraplanner to discuss progress towards goals
- Work on tasks and goals as requested
- Attend all financial plan meetings of plans worked on
- New hire adds to rF Onboarding: Financial Planning slideshow videos of any concepts new hire thinks would be helpful to next person in position
- Create and add to rF Onboarding: Financial Planning slideshow videos of any concepts new hire thinks would be helpful to next person in position
- Review internal process and makes suggestions on areas of improvement including on financial planning process and client follow up process
- Exit interview during week 12













Financial Planning at rebel is built on our motto People Before Profits. Three key aspects of People Before Profits are diligence, continuous improvement, and community!



Diligence We believe attention to detail separates good from great financial planners. Whether asking questions during data gathering sessions or going through cash flow reports, our aim (though unachievable) is always perfection.



Continuous Improvement

Proverbs 1:5 says "a wise man will listen and increase his learning" (HCSB). Whether religious or not, we understand improvement sometimes comes from failure. We strive to always improve our own work and the firm as a whole.



Community Our clients and employees are awesome people! We think a team that has fun produces better results.



Quick Quiz P.B.P.

What does P.B.P. stand for?

- A) Profits Before People
- B) Profits Because People
- C) People Before Profits
- D) Pope Before Profits

Answer in note under slide





List of Technology Platforms You'll be Using

- eMoney
- Salesforce
- FP Alpha
- Plecto
- Advyzon

- Asana
- Riskalyze
- SSanalyzer
- Everplans
- Slack
- Bonusly

- BombBomb
- Zoom
- Google Platforms
- Miscellaneous

Quick Summary of Each Platform

- eMoney: Tracking and updating financial plans
- Salesforce: Internal CRM software
- FP Alpha: Tax projections and simulations
- Plecto: Internal goal tracking system
 - Asana: Internal task completion tracker
 - Riskalyze: Discovers clients internal risk tolerance
 - Slack: Text like system to interact with coworkers
 - Google Platforms: Create/track work



 Bonusly: Free way to reward coworkers for great work (with cash equivalents) Most of your day to day tasks will be completed or tracked through eMoney, Asana, Salesforce, and Google Platforms

When To Use Each Platform

- eMoney: Financial plan updates, posting recommendations to clients, creating and uploading financial plan documents
 - Salesforce: Finding info before client meetings to help with plan updates, post meeting adding notes, opportunities, and internal tasks
 - FP Alpha: Ad hoc tax projects
 - Plecto: When reviewing performance of yourself and others



When To Use Each Platform

- Asana: Creating financial plan, tax, and estate task lists. Updating those task lists upon completion
 - Riskalyze: Send before each client meeting to help us understand feelings on current situation and markets
 - Slack: When needing assistance from another coworker
 - Google Platforms: When checking meeting schedule, when noting financial plan changes through Google Sheets, when creating weekly reviews through Google Slides, and when creating process improvement projects or seminars





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Quick Quiz Technology

Which software will you NOT use regularly?

- A) Google Platforms
- B) Outlook
- C) Salesforce
- D) Asana

Answer in note under slide



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Video Summary Technology





Meetings



Finding Financial Planning Meetings

Executive Summary: Most Meetings Will Automatically Be Added to Your Calendar

- As someone on the financial planning team, meetings are uber important
- Without meetings, we would not have a job
- Most meetings you will get added to automatically by our internal scheduler (currently Rich) or other superior through an email invitation
- If you schedule a meeting for an advisor talk or message our internal scheduler (currently Rich) directly and they will add you when they can



Finding Financial Planning Meetings

- Sometimes you won't be added to a financial planning meeting. This is why it's important to have a system to check for future meetings at least once a week (ideally on either Monday or Friday)
- The best place to find missing meetings? Google Calendar
 - Go to Google Calendar
 - View the calendar of each lead advisor (right now Tony and Phil)
 - Go into each meeting they have
 - If it's a perspective: ignore
 - If it's an existing client with a client search that client name in eMoney
- Check their calendar for a two week time period
 - If you decide to check every Monday, then check from that Monday-Friday and the next Monday-Friday
 - If you decide to check on Friday check the next Monday-Friday and the Monday-Friday after



Finding Financial Planning Meetings

- So you found a missing meeting?
 - GREAT!
 - Add the meeting to your calendar
 - Proceed to Step 2
- So you realized every financial planning meeting is accounted for?
 - GREAT!
 - Proceed to Step 2



<u>Video</u> Summary Finding **Financial Planning** Meetings





Quick Quiz Finding Financial **Planning** Meetings

How are most planning meetings found?

- A) By being emailed invitation from scheduler
- B) By searching every client name in an advisor calendar over a two week period on eMoney
- C) By asking an advisor
- D) By asking marketing

Answer in note under slide

Quick Quiz Finding **Financial Planning** Meetings

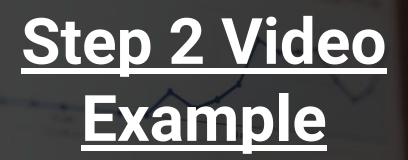
You should check advisors
calendars for future planning
meetings at least once per week.

- A) True
- B) False

Answer in note under slide

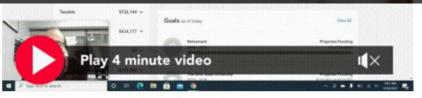








Step 2 **Email Content** Example



Click to play this video.

Hil

My name is John Civardi. I assist Phil and Tony in building and updating financial plans. Our team meticulously examines every aspect of your financial situation because you are a planning client. Therefore, it's critical a few things are done for us. Before we begin, please make sure the following information is up to date in your rFW portal.

All investment accounts All cash accounts Current income Expenses

Also, please note any changes to your retirement date, employment, or other financial goals by either calling or emailing me directly.

We can't wait to meet with you!



John Civardi rebel Financial 614-254-6575 Ext. 501 john@rebelfinancial.com http://goodpensions.com





Wait 1-3 days for client to log into portal and update data

Step 3

Send Riskalyze to Client asking they update their risk score (if one hasn't been received in a year)



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Step 4 Creating Financial Plan **Project on** Asana/Salesforce

Planning Projects are created, updated, and tracked through a mix of four softwares: eMoney, Salesforce, Asana, and Google Sheets



Planning Projects should be updated and reviewed at least once two weeks before meeting date





- Check to see if the Financial Plan Box is clicked. If not, click it
 - Check to see if initial financial plan date is listed, if not add one
 - Update Last FP date to be today's date.
 Doing so will set off project task list in Asana
 - Update Asana tasks dates to match client meeting date and to give the person reviewing your work multiple days to review what you submitted



- Check to see if FP Update Sheet for Client Meeting Exists
 - If not Make Copy of Existing FP Update Sheet in Google Docs
 - Rename to client you are working for
 - Delete any previous client information out of new document
- Add date of client meeting, stage in FP Process, and reviewer (your name). Date format is (Date of Meeting, month of meeting, year of meeting) for example 2FEB21 for The second of February in the year 2021



- Go back into Asana. Attach Google Sheet to tasks that say (attach)

 Double check to see if advisors or anyone working on the project were added to Google Sheet. They can't update and review what they do not see



Quick Quiz Creating **Financial** Plan **Projects**

How long in advance of a meeting date should the first draft of a plan be completed?

- A) 1 day
- B) 3 days
- C) 1 week
- D) 2 weeks

Answer in note under slide



Quick Quiz Creating **Financial** Plan **Projects**

Which platform is not used when creating financial planning projects?

- A) Asana
- B) Salesforce
- C) Google Sheets
- D) Morningstar

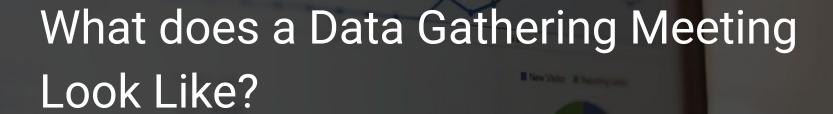
Answer in note under slide







- Email client after scheduling Data Gathering meeting (example included in future slide)
- Use same process as before on Salesforce and Asana
- Create project the day of your data gathering meeting
 - Only difference: set initial plan date and date of last plan update to January 1, 2019







The data gathering process shows how we typically go about getting data from clients



The advisor tells the client during their onboarding meeting to upload data into their portal and that a staffer will reach out



The Advisor, Paraplanner, or another staffer schedules the data gathering meeting



Preparation is key and setting expectations for the client as well as helping them by detailing the information required is the best way to help make the data planning process less stressful for everyone involved

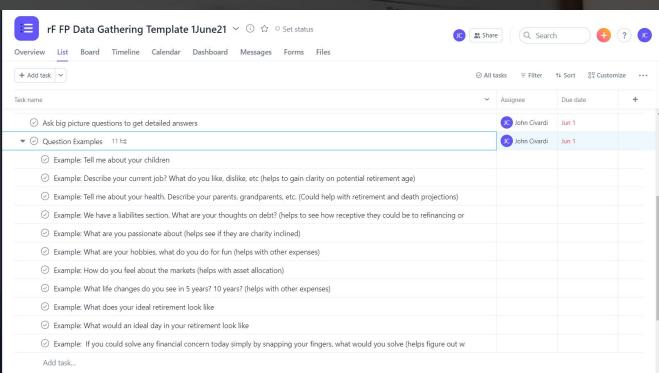


Depending on the client and how much work has been done prior to the meeting, you as the planner can expect this meeting to last anywhere from 30 mins to about 2 hours

A list of questions to ask can be found in the Data Gathering Template on



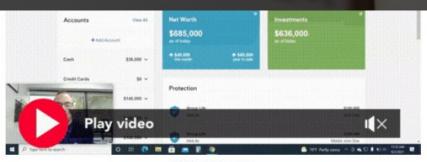
Asana







Data Gathering **Email Content Example**



Click to play this video.

Hi.

My name is John Civardi. I assist Phil and Tony in building and updating financial plans. Our team meticulously examines every aspect of your financial situation. Therefore, it's critical a few things are done for us before your data gathering meeting. Please add the following information to your portal.

Investment accounts
Cash accounts
Current income
Expenses
Insurance amounts
Estate documents

In the video above I explain how to add what we are looking for. If you have any questions please reach out to me or someone else on the team directly.

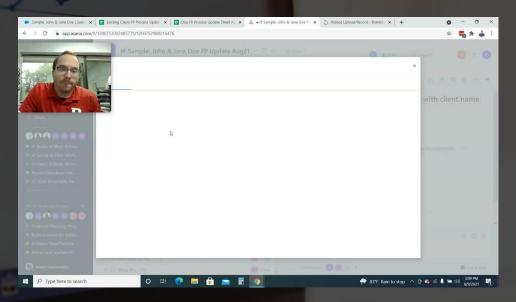
We can't wait to meet with you!



Video Summary Creating **Financial** Plan **Projects**



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Quick Quiz Creating **Financial** Plan **Projects**

Which platform is not used when creating financial planning projects?

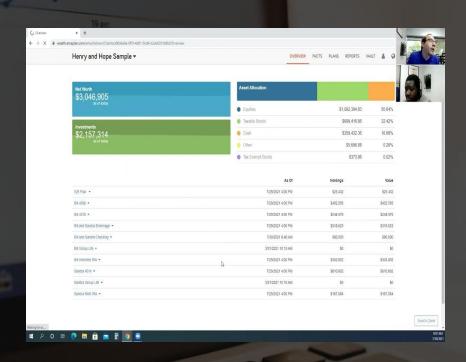
- A) Asana
- B) Salesforce
- C) Google Sheets
- D) Morningstar

Answer in note under slide

Video Summary Data Gathering Mock Meeting



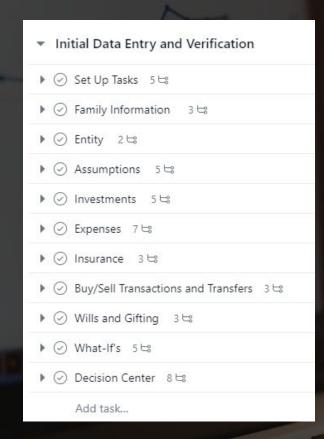
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Step 5 Updating the Financial Plan

What Needs to Reviewed?





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Set Up Tasks

Subtasks

- Create FP Update Sheet in Google Docs with client name. Link to tasks in Asana with note to link sheet to in Asana
- Check riskalyze: if client has not updated risk number is last year, send new risk number email containing questions needed to calculate risk number
- Connect Asana project to contact of client in salesforce and contact of significant other if needed
- Email Google Sheet to other team members who will be working on plan
- Check vault and salesforce for new information. Use throughout to check existing information as needed



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Family Information



- Family Information
 - Check children to see if they are dependent (those under 17.5 get a tax credit based on current law and income)
 - Check tax of each family member (most likely it should be empty
 - Check everything else



What does Check **Everything** Mean?

Check everything is a simple way to communicate the principles of diligence and continuous improvement. Throughout the planning process every aspect of a client plan needs to be reviewed. A big part of what we do is spot discrepancies and look for opportunities to benefit our clients.

Entity



- Entity 2 □
 - If Donor Advised Fund (DAF) is included make sure it's the 60/30 option

M New Visitor - N Name

Check everything else

Assumptions

Subtasks

- Tax Rate Check to see if income tax mode and estate & inheritance is set to by state rules. Google local income tax of town client lives in and town they work in to see if a local flat income tax rate applies or needs to be adjusted (hint: Columbus has a local income tax)
- Investments Check to see if they are set to our firm assumptions (4.26 for average investor return, 8.9 for aggressive, etc)
- Miscellaneous Check to see if Fees are set to 0, simulation should start this month, life expectancy should be set to 100, advanced age 90, and final expenses \$25,000
- Tax Adjustment- Tax adjustment for those in defined benefit or defined contribution plans in Ohio should be .062 of salary and should be negative. Set index rate at whatever salary is set to be indexed at and set it to end at clients retirement
- O Check everything else



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<u>Investments</u>

Subtasks

- If DAF exists Make sure DAF investments are NQ and owned by DAF
- Make sure all investments are set to default rate
- Check contributions by both into cash, retirement, and taxable accounts (consider going into their client portal under expenses to see a running tab of their current contribution to each account instead of checking for their out of pocket contribution to each individually)
- Consider adding a Roth IRA for each client if one does not exist to model retirement Roth conversions
- Check everything else



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<u>Expenses</u>

Subtasks

- Take out charity from living expenses if it exists and put it as an other expense. Have it funded through cash flow
- For clients under A65 put an other expense to start at retirement and end at A65 for medical insurance premiums. Put it at 4k and have it funded by yearly cash flow. If two clients exist, put it for both clients, Label as medical expense
- Delete any planned savings from living expenses and add the same amount to the account they are being saved into in the contribution section of the base facts of that account
- Make sure retirement medical insurance premiums are listed in either the living expenses or other expenses. Normally J.C. uses 4k for one client and 8k if married kicking at retirement in the worksheet section of expenses
- Review cash flow with the savings assumption on. If free cash flow is high note it in the Google Sheet as the client could be underreporting expenses or have excess savings that might be saved into a checking account when it would be better off in Roth or a NQ
- Review living expenses at death of one spouse currently and in retirement to make sure the amount is going down. Our standard estimate is 80% of expenses. If a married couple client is spending 100k now and 100k in retirement they would be expected to spend 80k now and 80k in retirement if one spouse was to die
- Check everything



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Insurance



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Subtasks

- Check for inflation on home, auto, and umbrella policies
- Go into insurance report to make sure insurance proceeds are increasing by our average investor return (currently 4.26%)
- Check everything else





Buy/Sell



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Subtasks

- Check for buy/sell transaction. If one or more exist consider adding them to the decision center and deleting from the base plan
- Check for Roth Conversions. If they exist, note their amount, delete, and put the same Roth conversion in the decision center. Then modify depending on their current financial situation
- If multiple 403b, 401k, IRA, or ARP exist for a client create a transfer to have all accounts going into one at retirement
- Check everything else





Wills/Gifting



- Check for any wills in Vault and their Household in Salesforce
- If no information exist note so in the FP Update Google Sheet
- Check everything else



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Image taken from rF Existing Client FP Update Template in Asana

73

What-If's

Subtasks

- Go through and update all what-ifs that will be included in plan (disability for working clients, LTC, Life Insurance)
- For LTC run 5 year for male client and 10 for female. If only one client exists, run them for both 5 and 10 years. Set male age to 96 and female to 91 since the software calculates a full year's worth of expenses in the last year. Have it ending at the death of each. Set the amount of LTC to 75k and have it increasing by inflation
- For disability, have it kicking for clients who are working in the next calendar year and ending at death. Have spending increasing by 0. If client is retired, ignore
- For Life Insurance have it kicking in the next year to stress test for both clients. If single ignore if they have enough assets to currently cover their debts or they have a stated legacy goal
- Check everything else



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Image taken from rF Existing Client FP Update Template in Asana

Decision Center

Subtasks

- Duplicate last Decision Center. Update name to Advanced Plan Current Month, Current Year
- Tax rate increase option should always be at the top of every plan in the technique section
- If we did taxes check holistiplan to see if current taxes are aligned with eMoney
- First option in the Advanced Technique section should be Dault Growth Rate Assumptions (check current allocation model in Salesforce, Morningstar, or existing plan)
- Last option should always be turning savings assumption on into probably a checking account but possibly a NQ account depending on the client
- Label the decision center by roman numerals (Google roman numerals if not known)
- Number the decision center from most important to least in terms of increasing net worth. Increasing savings, Roth Conversions, and DAF normally come before expenses such an LTC event or increasing travel
- Check everything else



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Image taken from rF Existing Client FP Update Template in Asana



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Before We Continue...

- Planning is complex
- Failing is part of learning
- At times you may feel overwhelmed by the amount of information
- Do something
- Start somewhere
- Try to figure out the answer before asking for help

(Link) 10 Step Spotcheck

10 Step Spotcheck

- Under tax assumptions make sure settings are set to by state rules and that if a local income tax exists where the client is located, it's included in the plan
- Review portfolio assets to make sure each is classified. The plan should contain no unclassified assets
- If a client is contributing to a state sponsored retirement plan such as OPERS or STRS
 check tax adjustments and make sure a negative tax adjustment exists equal to what the
 client would pay in Social Security tax
- If a client has a pension check to see the inflation rider. Currently for STRS or OPERS we use 1.5%
- Review funding sources for other expenses. Non-recurring expenses such as a new car or HVAC should have funding sources. Our order is cash/savings, NQ, Roth, Traditional IRA
- If a client is under age 65 check to see if an early retirement medical expense is listed. If not add (currently \$4k per year until A65)
- If a donor advised fund exists as an entity review to see a NQ account owned by the donor advised fund also exists
- In decision center if modelling a home sale make one advanced technique to buy home in cash and have a second to buy home with a mortgage
- In the decision center if a LTC policy option exists or is added review to see if policy is reimbursement or indemnity. Unless otherwise told LTC policies should always be reimbursement
- 10. In the decision center if Roth Conversions are listed as an advanced technique or are added review to see if they were done on a high or low rate of return. We currently normally use high so make sure when reviewing yours is the same





Your Turn!

Start the process for "John Doe" and update his "Young John and Jane Doe" eMoney portal

The follow slides contain comments on the Young John and Jane Doe FP. Please do not proceed before attempting to update their financial plan!





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PLEASE NOTE
EVERY CHANGE
YOU MAKE TO
THEIR
FINANCIAL PLAN
IN A GOOGLE
SPREADSHEET



Video
Summary
Your Turn!

Planning Summary Your Turn!



Summary of Young John Mock Plan

John Young Jane Doe Errors that Should Be Found

- Roth Conversions both going to Jane
- No Possible Roth Account for John
- Roth Conversions Labelled wrong: should not be transactions 1 and 2
- Local Income Tax is Wrong: Should be 2.5% in Columbus not 1.5% based on current law
- Missing Other Expense Funding Source on two cars
- Nothing on Disability Insurance in Advanced Facts

Possible Planning Options to Consider on John Young Jane Doe

- HSA
- Estate Planning (They Have None)
- College Planning
- LTC (Not a pressing concern for younger individuals)



Step 6 Attending a Financial Plan Meeting



During meetings your first role will be to take notes. Any change in a client situation should be saved in a summary format. Any follow up task will is important also. At the end of meetings you'll log your meeting summary in Salesforce

Video Summary Mock Financial Plan Meeting



X | Ø Facts > Advance | X | Mr LastPass Vis. | X | Curningham FF | X | Expringham FF | X | Expringham FF | X | Ø Frequently Asia | X | Ø property taxes | X | Ø off bistock ticker | X | Ø Plans > Decision | X | Ø Planning Species | X | **GIVING BACK** stice is to allow full transparency on how you'll compensate us in the future, as well as to give you time to things. To that end, we are dedicated to a dual strategy of giving to help people live better lives today while helping to direct investments to assist humanity in reaching its full potential in the years to ect on the change give us feedback, and give us time to make any necessary adjustments sking this change is not to increase profitability, but to be able to beln our clients with more **OUR NON-PROFIT ORGANIZATIONS** tic planning without the conflict-of-interest of keeping your wealth in traditional accounts that we can nanage and/or bill on. Many of our clients' primary net-worth is in account values on which we will be charging a lower fee, so this may be a fee-reduction for many of our clients we are open to your comments and feedback about this change which will be rolled out suphout 2022 to be effective January 2023. We very much value you your opinion, and appreciate you 4Advisors rebel Financial Foundation Created to help other advisors gain The rebel Financial Foundation is particularly focused on higher education/research by **EFFECTIVE JANUARY 2023** independence and follow their dreams to start their own firms to serve clients an assisting in lobbying efforts to help the National Science Foundation (NSF) and National Institutes of Health (NIH) obtain more grant funding that will provide jobs and **ORGANIZATIONS WE SUPPORT** RACING kiva 52 Million Project **EVENTS** Sporting Clays, Golf Scramble, rebel Rousing, Wine & Dine Night, and Morel







After inputting notes the next step in our process is to enter opportunities. The next slide contains a video on how to do so

<u>Video</u> Summary **How to Enter** Opportunities into Salesforce





Step 7 Creating Financial Plan Documents



Documents are made after meeting with the client. Make sure to speak with an advisor after the meeting to know which what if's in the decision center should be turned on and off before creating client documents



Three documents need to be created:

Decision Center on Low Rate of Return
Decision Center on High Rate of Return
Financial Plan on Low Rate of Return

For more details watch the videos included on the next few slides

Document titling changes often. Make sure to review the "fp-doc" slack channel for most recent format



Once created, upload your documents to the FP Docs channel in Slack and schedule a time to review with Phil or another lead advisor once 3 or more are posted



Quick Quiz Creating **Financial** Plan **Documents**

Which slack channel are fp docs posted?

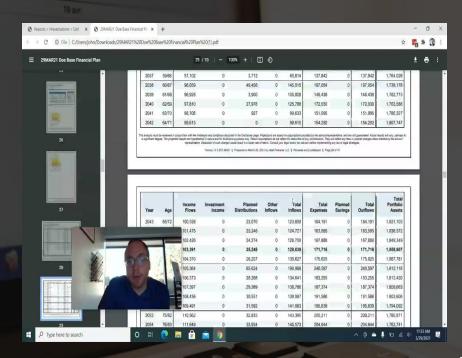
- A) general
- B) who-is-using-emoney
- C) fp-financial plans
- D) fp-docs

Answer in note under slide

Video Summary Creating **Financial** Plan Document



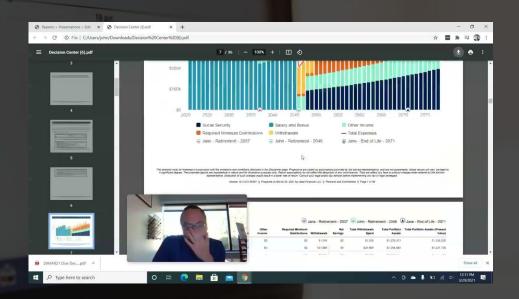
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Video Summary Creating Decision Center Document



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Step 8 (Final) Uploading Documents and Emailing Client



Once Phil or another lead advisor approves the documents they need to be uploaded into the Vault on eMoney of the client

Most Clients have different Vault organizations because people like organizing things differently

If a client has a financial plan folder place the documents there and create a folder inside for the current year. If not in "Reports" create a folder for current year and place documents



After upload same documents to the Household of the client in Salesforce. Do the same for their FP Update Project in Asana

As a general rule any documents you upload to Vault are also required uploaded to the Household of the client on Salesforce and likewise into Asana

Email Client Summary of Documents

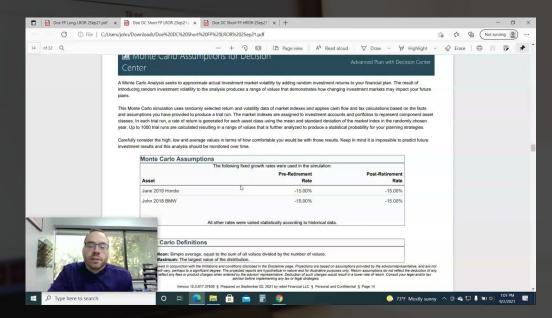


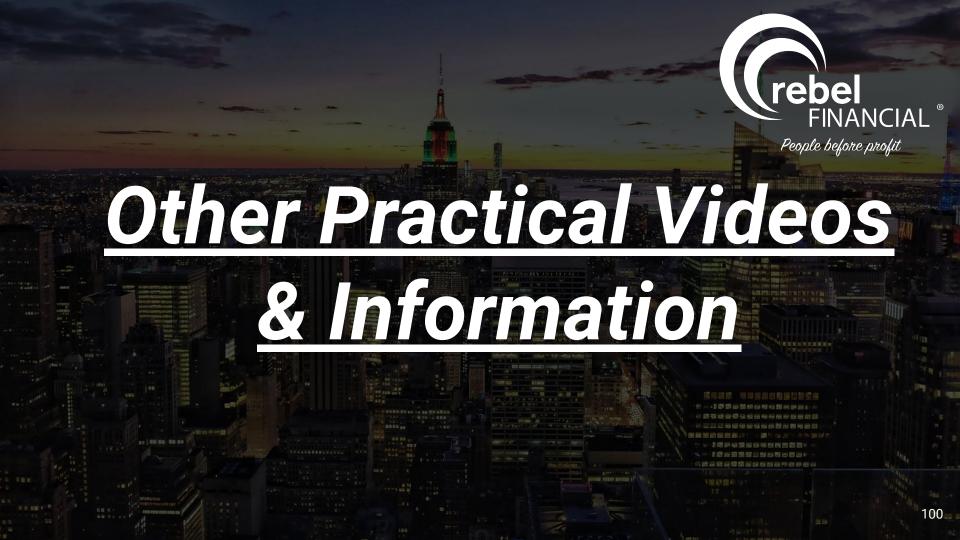
Quick Outline

- The most efficient way to accomplish email follow up is by making a video like the one on the next slide and getting it approved by compliance
- Start with a line or two about how we value the client
 - Show where documents can be found in Vault
- Explain how the long plan is basically low rate of return and all the recommendations we made
- Explain how the long plan has error testing for disability, Itc, etc
- Explain how DC is shorthand if all recs were followed and the market performed as modelled in assumptions
- Lastly end by naming all the recs
 - Show where recommendations can be found in Vault



Video Summary **Emailing** Client





<u>Video</u> **Summary** Adding Client **Access to** eMoney







Summary How to Model ESPP

Summary Copied directly from eMoney

There is no direct technique for modeling ESPPs, however, you can accomplish a similar result for reporting by following these steps:

- . From the Client's Advanced Facts, add a **Taxable**Investment
 - 1. Enter the required details and values
- Fill out the **Contributions** tab with the amount the Client is purchasing the stock with
 - 1. Don't forget to click **Save**
- Add Other Income(s) to represent the discount or any employer match:
 - 1. Be sure to enter the appropriate tax treatment
 - 2. The Destination will be the Core Cash Account
 - Discount : Annual Amount = (Contribution / (1 - Discount Rate))- Contribution
 - Employer Match: Annual Amount = Total Employer Match
- 4. Create a Transfer Flow from the Core Cash Account to the Taxable Investment, created in step 1, equal to the Other Income created in step 3
- 5. To view this in a report, check out the Detailed Balance Sheet or the Assets Reports.



eMoney link to information

https://content .emaplan.com/ knowledgebas e/interactive/f aq/index.html# /lessons/ciDXj uy3lS4KqZosG LY5_yAk8aYln 7NJ

Video Summary **How to Model** Donor **Advised Fund** and Cash Out Refinance



The End!



Welcome to rebel Financial! We're happy to have you on the team!